

DATE OF MEETING	Wednesday 17 th May 2023
VENUE	Microsoft Teams

PRESENT	Ann Lloyd- Chair Richard Clark- Independent Member Dafydd Morgan- Independent Member Philip Robson- Special Advisor
IN ATTENDANCE	Tracy Daszkiewicz- Director of Public health Hannah Evans- Director of Strategy, Planning and Partnerships Rani Dash- Director of Corporate Governance Andrew Walker- Strategic Capital Estates Programme Manager Rob Holcombe- Director of Finance and Procurement Lloyd Hambridge- Interim Divisional Director of primary Care and Community Division William Beer- Consultant in Public Health Stuart Bourne- Consultant in Public Health Tracey Deacon- Locum Consultant in Public Health Stephen Chaney- Deputy Head of Internal Audit
APOLOGIES	Nicola Prygodzicz- Chief Executive Leanne Watkins- Chief Operating Officer

PPHPC/1705/01	Preliminary Matters
PPHPC/1705/01.1	Welcome and Introductions The Chair welcomed everyone to the meeting.
PPHPC/1705/01.2	Apologies for Absence Apologies for absence were noted.
PPHPC/1705/01.3	Declarations of Interest There were no declarations of interest raised to record.
PPHPC/1705/	Minutes of the previous meeting



01.4	The minutes of the meeting held on the 16 th of November 2022 were agreed as a true and accurate record.
PPHPC/1705/01.5	<p>Committee Action Log- May 2023</p> <p>The Committee received the action log.</p> <p>In relation to action PPHPC 0707/08.1, the Chair requested a target date for completion of the review of the Health Boards Estates Strategy. Hannah Evans (HE), Director of Strategy, Planning and Partnerships, informed members that the review should be completed in Quarter 2, 2023/24.</p> <p>In relation to action PPHPC1611/14, the Chair requested an additional review of the Major Trauma centre. Rani Dash (RD), Director of Corporate Governance, informed members that additional discussions were due to take place with WHSSC and the Executive team.</p> <p>Members were content with progress made in relation to completed actions and against any outstanding actions.</p>
PPHPC/1705/02	Items for Approval/Ratification/Decision
PPHPC/1705/02.1	<p>Committee Annual Report 2022/23</p> <p>The Committee received the report, noting it would be presented to Board members for assurance at the upcoming meeting of the Public Board in May 2023.</p>
PPHPC/1705/03	Items for Discussion
	Strategic Partnerships
PPHPC/1705/03.1	<p>To receive and discuss an update on the Gwent Marmot Programme</p> <p style="text-align: right;"><i>SB joined the meeting.</i></p> <p>Tracey Daszkiewicz (TD), Director of Public Health, supported by Stuart Bourne (SB), Consultant in Public Health, provided the Committee with an overview of progress of the 'Building a Fairer Gwent, Gwent Marmot programme' and progress made towards the development of the Gwent Marmot Region report which has been commissioned from the UCL Institute of Health Equity (IHE).</p>



Members were informed that work was underway to align the Marmot principles to Board priorities.

Members were assured of alignment of the UCL Institute of Health Equity (IHE) Gwent Marmot Region report and the Gwent Public Service Board (PSB) Wellbeing Plan; following on from Health Board led consultation workshops held across the five local authority areas in Autumn/Winter of 2022.

The Chair requested an update on the Wellbeing Plan to come back to the next Committee meeting. **Action: Director of Public Health.** Members were informed of the next steps, noting that the Health Board would be working with local authority partners on the alignment of their individual well-being plans with recommendations.

The current phase of the Marmot programme was focused on preparation for the publication of the UCL Institute of Health Equity (IHE) Gwent Marmot Region report. An update on the findings of the IHE report, alongside a review of the first phase of the Marmot programme, to come back to the next Committee meeting. **Action: Director of Public Health**

Phil Robson (PR), Special Advisor, highlighted the need for clear, short-term outcomes within the Marmot Programme. TD informed members that some determinants of health are long-term generational changes and outcomes, however, the Health Board was looking at step changes to make a difference in the short-term.

The Chair thanked the teams for their hard work in coordinating active engagement with local authority partners. The Committee **NOTED** the report.

SB left the meeting.

**PPHPC/1705/
03.2**

To receive and discuss an overview of recent business of the Regional Partnership Board (RPB), including a focus on the Area Plan

Hannah Evans (HE), Director of Strategy, Planning and Partnerships, provided the Committee with an overview of development of the Regional Partnership Board (RPB) Area Plan, and information in relation to the development of a



	<p>strategic capital plan. HE informed members that the Deputy Director of Planning and Partnerships would be supporting the review of strengthening partnerships within the RPB.</p> <p>Members were informed that the Gwent RPB Area Plan had been approved at the RPB meeting in March 2023.</p> <p>Alignments and any overlaps of priority areas between the Gwent RPB Area Plan and the Gwent PSB Well Being Plan will come back to the Committee for discussion. Action: Director of Strategy, Planning and Partnerships/Director of Public Health</p> <p>HE informed members that a collaborative evaluation of RPB and Regional Integration Funding (RIF) spending would take place in 2023/24, alongside a review of the partnership governance arrangements. All updates would be reported back to the Committee. The Chair reiterated the importance of the collaborative evaluation and review of governance arrangements; ensuring that the monies used benefit the health and well-being of the population.</p> <p>The Committee NOTED the report.</p>
<p>PPHPC/1705/03.3</p>	<p>Strategic Planning and Developments</p> <p>To receive and discuss an update on Regional Planning</p> <p>Hannah Evans (HE), Director of Strategy, Planning and Partnerships, provided the Committee with an update of progress in respect of ongoing regional and South Wales service planning programmes.</p> <p>The following additional updates were provided to the Committee; -</p> <ul style="list-style-type: none"> • Regional Ophthalmology Programme: The Regional Ophthalmology Strategy was ratified by Board Members in March 2023. A finalised business case on the reduction of waiting times would be presented to the Board in May 2023. • Regional Orthopaedic Programme: A recent purchase by Cwm Taf Morgannwg, via Welsh Government funding, of the Health Park in Llantrisant ('Concorde' development) was noted. HE outlined the opportunities this would provide for regional, and Health Board planned care challenges.



- Regional Diagnostics: Standard principles and a model for Regional Diagnostics had been agreed. A business case was in development for the opportunity to use current Health Board space for diagnostics.
- Cancer Services version two of the Cancer Services business case, containing feedback from all Health Boards and outlining plans for a complementary cancer centre at the Nevil Hall hospital site, alongside the approved Satellite Radiotherapy centre would be presented to Board members at the meeting of the Public Board in May 2023.

The Chair requested an update on progress with Thoracic Services. HE informed members that progress had been made on the capital element. It was noted that Thoracic work was not formally monitored through the current regional planning collaborative structure. HE suggested further discussions around assurances on service and workforce preparedness should take place at the regional Chief Executive meeting with WHSSC. **Action: Director of Corporate Services/Director of Strategy, Planning and Partnerships**

The Chair highlighted the report on Hepatic pancreatic care and requested that the service be reviewed for quality and accessibility. HE informed members that internal discussions had taken place around the Health Board's Framework for Commissioning Services, noting further discussions would take place at the regional Chief Executive meeting with WHSSC. **Action: Director of Corporate Services/Director of Strategy, Planning and Partnerships**

The Committee **NOTED** the report.

**PPHPC/1705/
03.4**

To receive and discuss an update on the delivery of the Clinical Futures Programme

Hannah Evans (HE), Director of Strategy, Planning and Partnerships, provided the Committee with an update on the progress of the Clinical Futures Programme, aligning to the Health Board's Integrated Medium-Term Plan (IMTP).

Members were informed that a review of the Clinical Futures programmes had been completed. Overlaps between the programmes were recognised and the original



10 Clinical Futures areas and been streamlined into 7 key areas. In addition, the 6 Goals for Urgent and Emergency Care strategy had been re-framed, as outlined in the report.

Next steps were discussed. It was agreed that an update on alignment of the Clinical Futures priority programmes with the IMTP, including timelines for delivery would come back to the next Committee meeting. **Action: Director of Strategy, Planning and Partnerships**

The Chair noted the planned improvements and thanked the teams for their work.

The Committee **NOTED** the report.

**PPHPC/1705/
03.5**

To receive and discuss an update on Major Capital Programmes

AW joined the meeting.

Andrew Walker (AW), Strategic Capital and Estates Programme Director, provided an overview of the strategic capital projects to the Committee.

Members were assured that all capital schemes submitted to Welsh Government had to include significant decarbonisation measures, in line with the decarbonisation programme.

In addition to live capital projects, as outlined in the report, AW informed members that plans were in progress to review the estates strategy, in particular to review with review estate at St Woolos, St Cadocs, Nevill Hall, County and Maindiff Court hospital sites.

Hannah Evans, Director of Strategy, Planning and Partnerships, informed members that a review of the governance of capital programmes, strengthening assurance on reporting mechanisms, was imminent. An update on this would come back to the Committee.

Action: Director of Strategy, Planning and Partnerships.

The Committee **RECEIVED** the report for **ASSURANCE**, noting the exceptions as provided within the report.

AW left the meeting.



<p>PPHPC/1705/ 03.6</p>	<p>Review of development of plans in respect of the key Clinical Future Priorities</p> <p>To receive and discuss and update on Public Health Protection</p> <p style="text-align: right;"><i>TDe joined the meeting.</i></p> <p>Tracey Daszkiewicz (TD), Director of Public Health, supported by Tracey Deacon (TDe), Locum Consultant in Public Health, provided the Committee with an overview of public health protection activity and the Health Board's planned developments.</p> <p>Members were informed that COVID funding had ended in April 2023. Welsh Government (WG) had since provided funding to provide an agile and sustainable model for health protection, including continuation of COVID-19 surge planning preparedness. The Health Board have utilised this funding to create a Gwent Health Protection Service for 2023/24, led by the Director of Public Health. A business case would be presented to the pre-investment panel in Quarter 2 of 2023, with a proposal to support the Gwent Health Protection Service model from 2024 onwards.</p> <p>Philip Robson (PR), Special Advisor, queried whether or not the Health Board was considering including health protection measures in commissioned contracts with care homes. TDe thanked PR for the suggestion, which would be considered in future discussions with the Complex Care teams. TDe informed members that the Health Board supported care homes in understanding guidance and their required implementation for safer care.</p> <p>TD discussed next steps, highlighting plans to strengthen links between the health protection and resilience and emergency planning. Work would be undertaken around sustainability of provision, including a permanent Health Protection team. The Chair concurred with the requirement for a permanent team.</p> <p>The Chair gave special thanks to the health protection teams for their excellent work throughout the pandemic.</p> <p>The Committee RECEIVED the report for ASSURANCE.</p> <p style="text-align: right;"><i>TDe left the meeting.</i></p>



To receive and discuss an update on the Decarbonisation Programme

Rob Holcombe (RH), Director of Finance and Procurement, provided an update on the Health Board's Decarbonisation programme, including the Decarbonisation action plan for 2023/24, and progress against the national programme to deliver the goal of Net Zero emissions by 2050. RH gave special thanks to the planning team who had been driving the Decarbonisation programme forward.

The governance structure of the Decarbonisation Programme was discussed, noting that the Decarbonisation Programme Board, chaired by RH, reported to the Committee as appropriate.

Four active and successful decarbonisation workstreams had been created, as outlined in the report. Welsh Government targets for net zero had been shared out amongst the four Health Board workstreams.

The following key points were noted:

- Decarbonisation goals linking to the Health Board's Capital projects would be monitored and assessed.
- A review of digital work and IT systems aligning to net zero carbon goals was underway.
- The Health Board had reduced its carbon footprint by 3.1% in 2022/23.
- Work was being undertaken with the Public Service Board (PSB) and borough subgroups to align decarbonisation policies.
- Quality Improvement courses around decarbonisation had been commissioned for staff.
- The Health Board was the first in Wales to eradicate the use of Desflurane anaesthetic gas; next steps were to review the use of Nitrous Oxide and Entonox gases.
- A unique governance tool for the monitoring and reporting structure for net zero targets had been provided by Welsh Government, through the NHS Wales Shared Service Partnership (NWSSP).



The next steps for the decarbonisation programme were to investigate potential alternative energy sources for the Health Board, noting solar power as a feasible option.

Dafydd Vaughan (DV), Independent Member, noted the review of a reduction of carbon through digital and IT. DV suggested the outsourcing of IT servers to carbon neutral Cloud vendor platforms, thus saving on electricity costs and energy to store and support the current physical servers used by the Health Board onsite data centres. It was suggested that cloud-based systems be included in any future reviews of the Health Board's Digital strategies, supporting significant performance, environmental and security benefits.

Members highlighted the importance of sharing progress made in the decarbonisation programme through communication with both staff and members of the public.

The Chair thanked the teams for the work undertaken and requested an update on progress in 6 months. **Action: Director of Finance and Procurement**

The Committee **RECEIVED** the report for **ASSURANCE**, noting the progress made.

**PPHPC/1705/
03.8**

To receive a report from the Primary Care Sustainability Board

WB and LH joined the meeting.

William Beer (WB), Deputy Director of Primary Care and Consultant in Public Health, supported by Lloyd Hambridge (LH) Interim Divisional Director for Primary and Community Care provided an update on primary care sustainability.

Members were informed that future primary care sustainability action plans included clear ownership and accountability. These actions were overseen by the Primary Care Sustainability Board, chaired by the Chief Operating Officer.

Richard Clark, Independent member, left the meeting.

LH requested feedback from members on reporting mechanisms through the Committee. Phil Robson (PR),



Special Advisor, requested that baseline performance data be presented to the committee to measure any gaps in performance and/or improvement. The Chair requested that performance measures and sustainability start with the Health Board's managed practices. Hannah Evans (HE), Director of Strategy, Planning and Partnerships, informed members that discussions were underway to determine a population baseline matrix.

Dafydd Vaughan (DV), Independent Member, discussed Health Board managed practices, suggesting they be at the forefront of the NHS Wales app rollout. DV suggested that future reporting include access to digital services in practices, including the uptake by the public. LH informed members that the digital strategy was a key element in the Primary Care Sustainability Plan.

Rani Dash (RD), Director of Corporate Governance, discussed governance and assurance arrangements of Primary Care aligning to individual committees and highlighted the following points:

- Primary Care contract performance and oversight would be reported to the Finance and Performance Committee.
- Primary Care access and its impact would be reported to the Patient Quality and Outcomes Committee.
- Developmental strategic space and sustainability would be reported through to this Committee.

The Chair requested a review of the current Primary Care policy and strategies, against the growing needs of the Health Board population and the instability of the services.

Action: Interim Divisional Director for Primary and Community Care

WB provided members with an update on progress of the Primary and Community Care Academy, as outlined in the report. Members were informed that part funding had been secured from Health Education in Wales (HEIW) for an additional twelve General Nurse Practitioners (GNPs).

The Chair thanked the teams for their work in securing additional funding through HEIW.

The Committee:

- **NOTED** the progress of the Primary Care Sustainability Board since August 2022.



	<ul style="list-style-type: none"> • ENDORSED the Draft Primary Care Sustainability Action Plan. • ENDORSED the re-establishment of the Primary and Community Care Academy. • NOTED the additional capacity and capability that may be required to accelerate delivery of the action plan. <p style="text-align: right;"><i>WB, HE and LH left the meeting.</i></p>
Other Matters	
PPHPC/1705/03.9	Items to be Brought to the Attention of the Board and Other Committees There were no matters arising.
PPHPC/1705/03.10	Any Other Urgent Business There were no matters arising.