

## ANEURIN BEVAN UNIVERSITY HEALTH BOARD

### Minutes of the Partnerships, Population Health and Planning Committee held on Thursday 7<sup>th</sup> July 2022 at 9.30 am via Teams

#### **Present:**

Ann Lloyd	Chair
Katija Dew	Independent Member (Vice-Chair)
Richard Clark	Independent Member
Phil Robson	Co-opted Member, Special Advisor

#### **In attendance:**

Sarah Aitken	Director of Public Health & Strategic Partnerships
Nicola Prygodzicz	Director of Planning, Performance, Digital and IT
Bryony Codd	Head of Corporate Governance
Chris O'Connor	Interim Director of Primary, Community and Mental Health Services
Sarah Simmonds	Director of Workforce & OD
Robert Holcombe	Interim Director of Finance, Procurement & Value Based Healthcare
Danielle O'Leary	Head of Corporate Services, Risk and Assurance
Glyn Jones	Interim Chief Executive Officer
Laura Howells	Principal Auditor, NWSSP
Delyth Brushett	Audit Wales
Ian Thomas	General Manager, MHL D
Kathryn Walters	Interim Divisional Director, MHL D

#### **Apologies:**

Rani Mallison	Director of Corporate Governance
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	<b>Preliminary Matters</b>
<b>PPHPC 0707/01</b>	<b>Welcome and Introductions</b> The Chair welcomed everyone to the meeting.
<b>PPHPC 0707/02</b>	<b>Apologies for Absence</b> Apologies for absence were noted.
<b>PPHPC 0707/03</b>	<b>Declarations of Interest</b> There were no Declarations of Interest raised to record.
<b>PPHPC 0707/04</b>	<b>Minutes of the previous meeting</b> The minutes of the meeting held on the 25 <sup>th</sup> of April 2022 were agreed as a true and accurate record.

<b>PPHPC 0707/05</b>	<p><b>Committee Action Log- July 2022</b></p> <p>The Chair requested an update on the progress of Vascular Services, as discussed in the previous meeting, and assurance of the effectiveness of the evaluation framework underpinning implementation. Nicola Prygodzicz, Director of Planning, Performance, Digital and IT, informed members that the 'go live' date of the 18<sup>th</sup> of July 2022 was on schedule. Members were informed that there would be a robust evaluation, with governance and assurance for Vascular Services to come back to future meetings.</p> <p><b>Action:</b> A report on the evaluation of Vascular Services, including governance and assurance, to be presented to a future meeting. <b>Director of Planning, Performance, Digital and IT</b></p>
	<p><b>Committee Governance</b></p>
<b>PPHPC 0707/06</b>	<p><b>Committee Strategic Risk Report</b></p> <p>Danielle O'Leary, Head of Corporate Services, Risk and Assurance presented the report to the Committee, providing assurance that the Committee's forward work plan would be determined by the organisational strategic risks linked to the Committee.</p> <p>Members were informed that divisions had received targeted support and intervention to review current risks and encourage tailored business meetings around emerging risk themes.</p> <p>The Chair queried whether or not the clinical futures model remained fit for purpose, and it was agreed that CRR007 would be reframed to better reflect the current position. <b>Action:</b> Risk to be reviewed and reframed <b>Head of Corporate Services, Risk and Assurance</b></p> <p>The Committee; -</p> <ul style="list-style-type: none"> <li>• <b>RECEIVED</b> the report for <b>ASSURANCE</b> and compliance.</li> <li>• <b>ENDORSED</b> the approach to utilising the risk profiles for this Committee to inform the Committee work plan throughout the year, with the caveat that risks may change.</li> </ul>
	<p><b>Strategic Partnerships</b></p>
<b>PPHPC 0707/07</b>	<p><b>To Receive an Update in respect of Creating a Marmot Region via the Public Services</b></p> <p>Sarah Aitken, Director of Public Health &amp; Strategic Partnerships, presented the report, providing an update on the Health Board's progress with the Gwent Marmot Region programme and in response to follow up actions recorded at the previous meeting of the Committee.</p> <p>Members were informed that the report had been presented to the PSB in June 2022 and that all recommendations outlined in the report had been agreed.</p> <p>Members discussed the follow up action of the alignment of the Marmot Programme with the Gwent Well-being Plan 2023-27 and noted further discussions would take place with members of the PSB in the following weeks.</p>

	<p>Members were informed of the establishment of the Gwent Marmot Region Leadership Programme Group, a subgroup of the PSB, with Health Board representation from Stuart Bourne, Consultant in Public Health, and Scott Wilson-Evans, Strategic Head of Communications and Population Health.</p> <p>Richard Clark, Independent Member, highlighted the importance of cascading the outlined initiative to all Local Authorities. Sarah Aitken informed members that critical next steps included a programme of engagement, to include community engagement. <b>Action:</b> An update on community engagement to be reported to a future meeting. <b>Director of Public Health &amp; Strategic Partnerships</b></p> <p>The Chair thanked Sarah Aitken and the teams for the work undertaken and highlighted the importance of active engagement between the Health Board and Local Authorities, working together to achieve the targets to improve outcomes for the population.</p> <p>The Committee <b>RECEIVED</b> the report, <b>NOTING</b> the contents.</p>
	<p><b>Strategic Planning and Developments</b></p>
<p><b>PPHPC 0707/08</b></p>	<p><b>To receive an update on the development and delivery of a Strategy for Mental Health Services in Gwent</b></p> <p>Chris O'Connor, Interim Director of Primary, Community and Mental Health Services supported by Ian Thomas, General Manager, MHL D, and Kathryn Walters, Interim Divisional Director, MHL D, presented the update to the Committee. The update focused on the Health Board's progress and future for the Mental Health Strategy within Gwent.</p> <p>Members were informed that the implementation of the Mental Health Transformation Programme was one of the key priorities for the IMPT for 2022/23. A Mental Health Transformation Board was in place to provide support and oversee delivery of the strategy for Mental Health.</p> <p>Members were informed that the Health Board's Mental Health and Learning Disability Division plan aimed to implement change through a 'whole pathway approach'. A Health Board focus was to provide support to the population by supporting good mental wellbeing, encompassing partnership working alongside statutory agencies and third sector partners.</p> <p>Members were informed that the Health Board worked alongside people with lived experience to help co-design strategies and support development of services. People with lived experience were involved in staff selection, staff training and were peer mentors within the division, helping transform services.</p> <p>Members were presented with early data from the third all Wales Wellbeing survey. Early data indicated that there had been a slight improvement in the wellbeing of the population surveyed, although still significantly lower than pre-pandemic. <b>Action:</b> Report to be circulated to members, once published. <b>Interim Director of Primary Care, Community and Mental Health Services</b></p>

	<p>Members received an update on the current estate within Mental Health and Learning Disabilities and it was agreed that there needed to be a formal strategy to address the issues. <b>Action:</b> A re-focus of the Estate's Strategy and a formal strategy for MHL D estates, including a timeline of action to be presented to the Committee. <b>Interim Director of Primary, Community and Mental Health Services/Director of Planning, Performance, Digital and IT</b></p> <p>The Chair requested further conversation around mental health services in prisons. <b>Action:</b> It was agreed that the Chair and Chris O'Connor would discuss Prison Mental Health Services outside of the meeting. <b>Interim Director of Primary, Community and Mental Health Services/Chair</b></p> <p>Katija Dew, Independent Member, discussed reports of an increase in the UK Benefits Bill, attributed to a rise in claims for Personal Independence Payments (PIP). Members queried how this related to the demand seen on mental health services within the Health Board area. Members were informed of the multiple determinants impacting upon people's mental health and wellbeing, including recovering from the pandemic and food and fuel poverty. The Health Board had seen an increased demand throughout the MHL D pathway. The Health Board had previously put a proposal to the Department of Works and Pensions (DWP) to develop a service to help individuals with mental health problems to get back into work. Members were informed that a decision had not been made at the time; however, the DWP would be revisiting the proposal in the coming year.</p> <p>The Chair thanked the team for the presentation, noting the promising vision for provision of care. Members thanked the MHL D team for the progress made and work undertaken over the last two years, despite the challenging circumstances.</p>
<p><b>PPHPC 0707/09</b></p>	<p><b>To receive an update on the Key Clinical Futures Models of Care</b></p> <p>Nicola Prygodzicz, Director of Planning, Performance, Digital and IT, provided an update on the priority Clinical Futures service models, and the revised Clinical Futures Programme Priorities.</p> <p>Members received an overview on the areas of remaining concern that were forming a core part of the Clinical Futures Programme in 2022/23.</p> <p>Members noted that full service-readiness assessments had taken place in March 2020 on 23 service areas, in line with the planned changes to hospital structures due to the opening of GUH. The report proposed that a detailed review of the Clinical Futures models be undertaken, aligning with the Health Board's IMTP priorities. This would be undertaken in Quarter 3 of 2022. <b>Action:</b> An update on the formal evaluation to come back to the Committee, alongside regular updates. <b>Director of Planning, Performance, Digital and IT</b></p>

	<p>Specific service models were discussed, as outlined in the report. Under the Gastroenterology service model, it was noted that there had been recent approval for a new Endoscopy Unit at the Royal Gwent Hospital.</p> <p>Emergency pressures were noted as a key constraint for optimisation of the Clinical Futures model. Members were informed that demand, capacity and workforce continued to be a challenge across the eLGH and GUH sites. Further work was required around the utilisation of workforce and improvement of pathways.</p> <p>The Committee formally <b>ENDORSED</b> the review of the Clinical Futures service models, as outlined in the report, and <b>NOTED</b> the contents.</p>
<b>PPHPC 0707/10</b>	<p><b>To receive an update on the development and delivery of a Strategy for Agile Working in ABUHB</b></p> <p>Sarah Simmonds, Director of Workforce &amp; OD, provided an update on the Health Board's approach to deliver and develop the strategy for agile working. The report outlined progress against key objectives, next steps and identified risks associated with the delivery of the strategic programme</p> <p>It was discussed that performance against agile working and its associated risks was overseen by the Agile Delivery Group. The group had recently refreshed its terms of reference, enabling integration of agile working and the estates strategy. In addition, the group was supported by four subgroups, workforce, ICT, Capital Planning and Works and Estates.</p> <p>Members were informed of plans for the Health Board to re-establish the Accommodation Group, linking the Agile Working agenda with best practice and changes in the Health Board footprint.</p> <p>The agile working area at the Grange University Hospital was operational, with workforce teams working alongside staff side representatives to address any issues raised. In addition, an Agile Working Framework had been developed by the Health Board to provide support to staff and managers.</p> <p>The Committee thanked the Director of Workforce &amp; OD for the progress made and <b>NOTED</b> the update in relation to the Agile Working Strategy across the Health Board.</p>
	<b>Other Matters</b>
<b>PPHPC 0707/11</b>	<p><b>To confirm any key risks and issues for reporting/escalation to Board and/or other Committees</b></p> <p>The Chair requested that the following be reported:</p> <ul style="list-style-type: none"> <li>• <b>To Receive an Update on the Key Clinical Futures Models of Care-</b> The action in relation to the virtual review of the Clinical Futures models, estimated to take place in Quarter 3 of 2022.</li> <li>• <b>To Receive an Update on the Development and Delivery of a Strategy for Mental Health Services in Gwent-</b> A brief overview of the Mental Health Strategy and its progress.</li> </ul>

	<b>Date of Next Meeting</b>
<b>PPHPC 0707/12</b>	The date of the next meeting was noted as: - Tuesday 8th November 2022, via Microsoft Teams.